(A) DAPIIV



Concept **Boost confidence Promote healthy posture Neutral Spine Position Wellness cushion Embedded sensors**











124,570,000

full-time employees in the United States



7.5

hours spent sitting



3

competitors



1









Price is justified if good posture will boost actual or perceived confidence



Go-to-market strategy

\$885,963 Year 1 Marketing Budget

\$

\$61,572

Year 1 Units

\$19.99

Landed cost

\$14.39

Cost of Customer Acquisition



(A) DAPIIV

APPENDIX

Business Team



Bedoor Al Jandal CEO & Legal Advisor



James Hunt
Director of Marketing



Josh Fujita-Yuhas CFO

Product Team



Alderedo Rocha Head of Procurement



Matthew Pohl Head of Research



Michael Taj CTO



Ruchit Bhandari CTO

Design Partners



Elena Howland



Deirdre Massaro



Aylin Orhan



Michelle Lee

COMPETITIVE ANALYSIS



DARMA Smart Cushion



Upright Posture Coach



Lumo Lift



ACTION PLAN

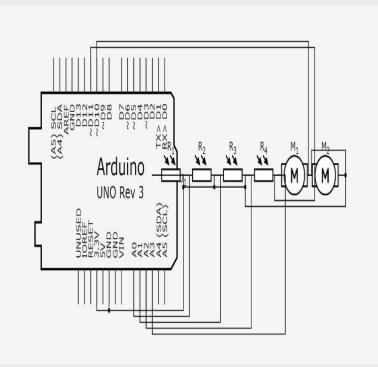
Action Items

- File for intellectual property protection (utility patent, trademark for company and product names)
- Secure funding (Seed capital, Kickstarter, and bank loans)
 - \$150,000 seed capital
 - \$200,000 Kickstarter campaign
 - \$250,000 bank loan
- Establish partnerships (CrossFit, giveaway targets)
- Build distribution network (Brookstone, Staples, Best Buy, Hammacher Schlemmer)
- Finalize assembly source and supply chain



PROTOTYPE/PRODUCT DETAILS

Technical Specifications



Components

Internal

| Arduino Uno | Brain of the product. Analyzes sensor data and commands motors. |
|--------------------------------------|---|
| Wires | Transmit data. |
| Velostat x conductive thread sensors | Allows for the construction of custom shaped/built sensors that change resistance when flxed. |
| USB Cable | Not shown, allows for arduino to be programmed/debugged |
| Resistors | Not shown, allows to keep circuitry in check. |
| Vibrating motors | Provides user force feedback when triggered by sensors |

External

Memory foam inserts Cotton exterior

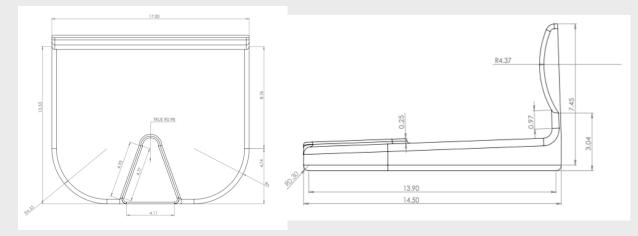


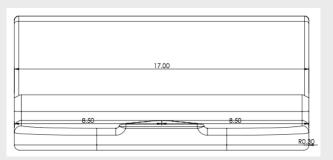


Technical Drawings

Dimensions:

- Length = 17"
- Depth = 14.5"
- Height = 7.5"
- Thickness -
 - Seat = 1.25" (front) and 1.75" (back)
 - Backrest = 1" (at the center)







PRODUCT LINE

INSTRUCTIONS MANUAL

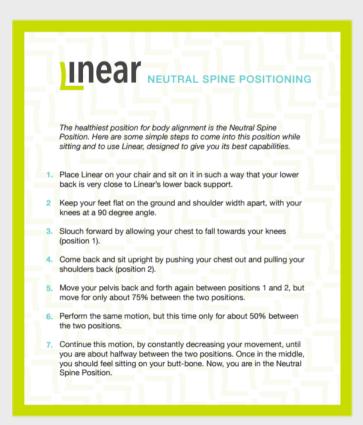


Hello and thank you for purchasing our product! We've worked hard to bring Linear to you, and here are a few quick instructions before you get started.

- First, activate your device! This can be done by connecting the power cord to an outlet, or pressing the power switch on the side panel (make sure your battery is charged if going wireless).
- Get comfortable! Set your ideal posture by sitting on Linear in the Neutral Spine Position. If you need help doing so, we're here to help! We've created instructions to help you below.**** For a more visual representation, check out the how-to video under the "Linear" section of our website, adaptiv.me
- Wait for your Linear to be calibrated. You'll know it's ready for use when you feel a slight vibration.
- If you start to slouch within the next few minutes, you will be notified (through gentle vibration) to remind you to sit properly! If you don't experience this, you're sitting great, keep it up!
- After 20 minutes, your Linear will vibrate, alerting you to go walk around or stretch your back. This lasts only a few seconds, as your Linear will go back to being silent shortly.
- If you leave your seat, your Linear will stop giving feedback.
 Please turn it off to avoid wasting your battery.



INSTRUCTIONS MANUAL

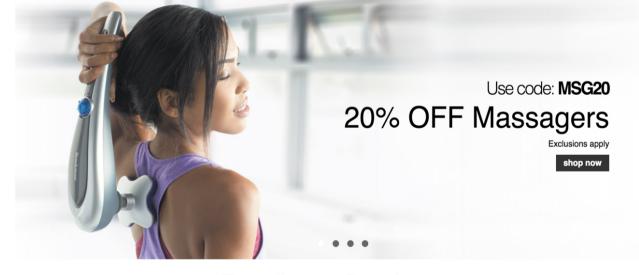






Product placement

BROOKSTONE



Trending at Brookstone



Ullo Wine Purifier & Aerator \$79.99

buy now



Linear Posture Cushion \$89.99 buy now



Big Blue Party Bluetooth Speaker \$199.99 \$249.99

buy now

Product placement

SHARPER IMAGE®

Enter Keyword or Item



SHOP ALL CATEGORIES AIR PURIFIER ELECTRONICS MASSAGE OUTDOOR LIVING PERSONAL CARE HOME TRAVEL&AUTO TOYS&GAMES GIFT GUIDE

Best Sellers New Arrivals For Him For Her For Kids Gadgets Man Cave Gift Cards Sale View Catalog

Wystery Coupon

SITEWIDE 99¢ SHIPPING

USE CODE 99CENT AT CHECKOUT **ENDS THURSDAY AT MIDNIGHT**

SHARPER **IMAGE**

Narrow Your Search

Price

- \$1 -\$50 (10)
- \$50 -\$100 (37)
- \$100 -\$150 (17)
- \$150 -\$200 (17)
- \$200 -\$300 (13)
- \$300 -\$500 (5)
- \$500 -\$5000 (4)

By Product Description

- Air Purifiers(8)
- Bedroom(5)
- Exercise(7)
- Fitness(7)
- Gadgets(8)
- Golf(3)
- Home(8)
- Home Comfort(14)
- Luggage(3)
- Massage(5)
- Mosquito Traps(3)

By Category

Apparel(3)

New Arrivals

Looking for the newest gadgets and gifts? Look no further than the New Arrivals category at the Sharper Image. We are constantly adding new merchandise to keep up with all the latest technology in the electronic world. It's the perfect section to shop for gifts for the person who always have the most up to date and high-tech gadgets. Here you'll find anything and everything, from air purifiers, wireless headphones, grooming items, and the very latest iPad accessories.



« Previous 1 2 3 4 5 Next »

Best Sellers

Sale

Viewing 1-24 of 98









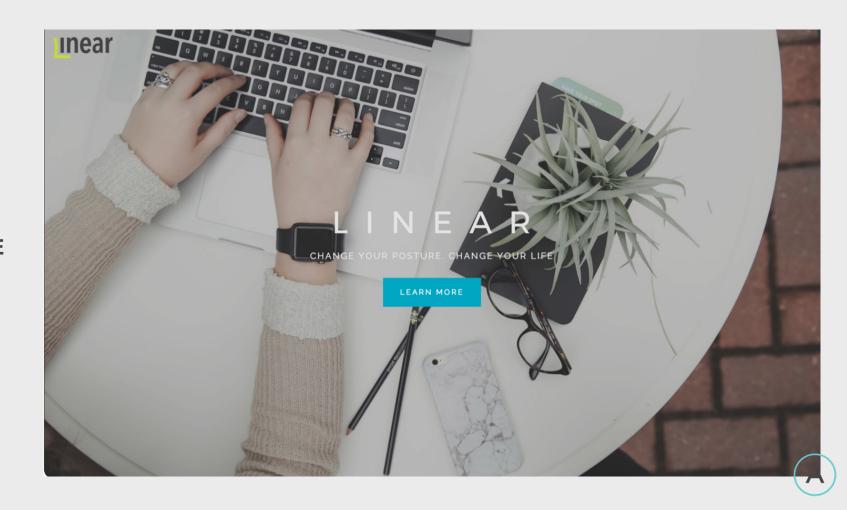






Product placement

WEBSITE



Product placement



YOUR WORK ROUTINE MIGHT BE KILLING YOU.

No matter how healthy or active, neglected attention to posture can increase stress, injury and disease. Instead of thinking of the office as a time you're not on an outdoor adventure, take advantage of Linear and turn your inevitable desk time into forming your best self.

WEBSITE



YOUR OWN SPOT

Lorem ipsum dolor sit amet, consectetur adipiscing elit. Sed malesuada faucibus ex nec ultricies. Donec mattis egestas nisi non pretium. Suspendisse nec eros ut erat facilisis maximus.



COFFEE AND SNACKS

Lorem ipsum dolor sit amet, consectetur adipiscing elit. Sed malesuada faucibus ex nec ultricies. Donec mattis egestas nisi non pretium. Suspendisse nec eros ut erat facilisis maximus.

WHAT IS LINEAR?



MEETING ROOMS

Lorem ipsum dolor sit amet, consectetur adipiscing elit. Sed malesuada faucibus ex nec ultricies. Donec mattis egestas nisi non pretium. Suspendisse nec eros ut erat facilisis maximus.

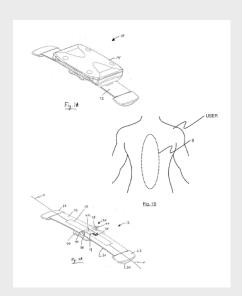






LEGAL RESEARCH

Legal Summary

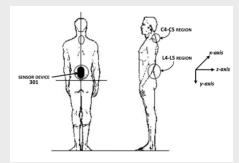


Upright Posture Coach

Utility patent on sensors that monitor neutral spine deviation (way of detecting posture)

Status: pending (filed in 2014)





LUMO Lift

Utility patent on biomechanics sensors (angle detection = posture tracking)

Status: active (filed in 2012)





DARMA

Utility patent on sensor technology (for physiological levels - stress, posture, heart rate, etc.)

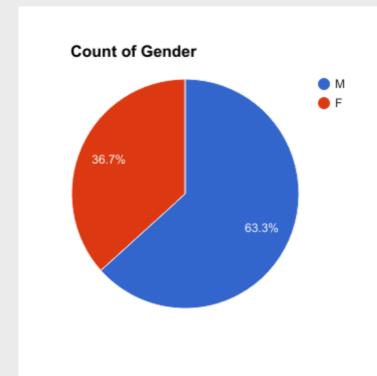
Status: active (filed in 2016)

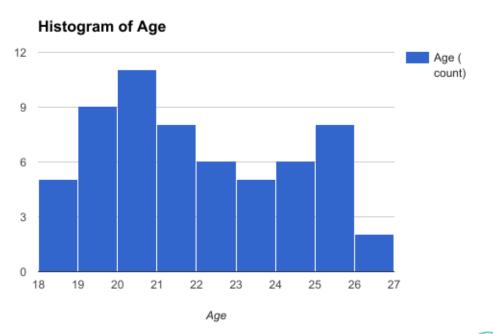
Trademark on company name *Status:* approved, active (filed in 2015)



END USER RESEARCH

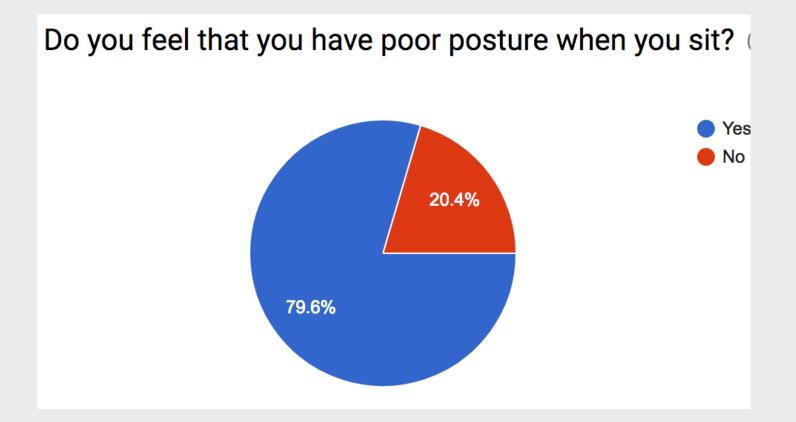
Demographic of Interviewees





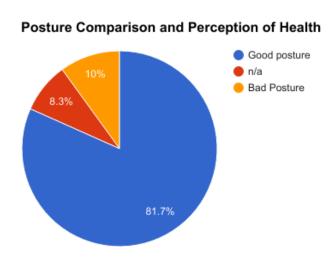


Interviews: Self-awareness of Posture (n=61)

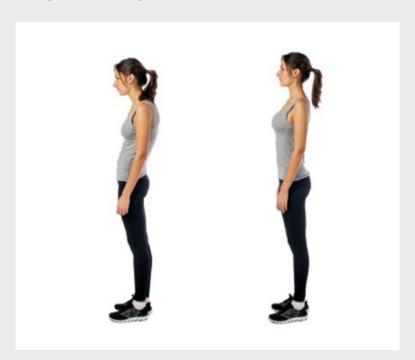




Interviews: Perception of Posture (n=61)

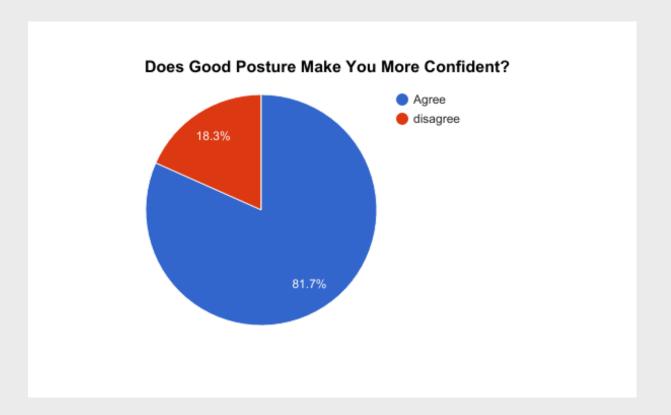


The terms "Good posture" and "Bad Posture" represent the pictures used to illustrate good posture. The counts represent who they believed were healthier based upon the images.



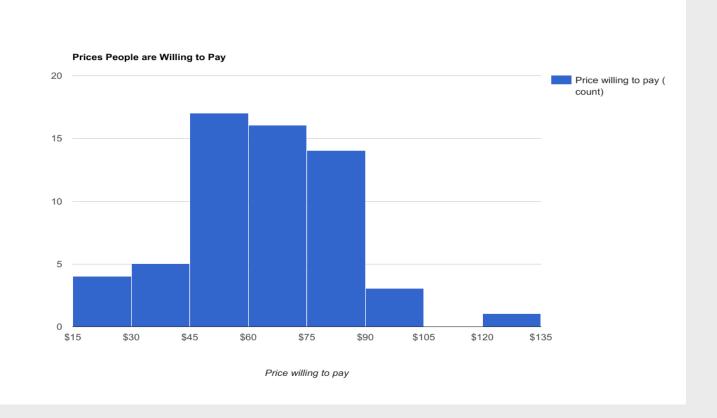


Interviews: Perception of Posture (n=61)



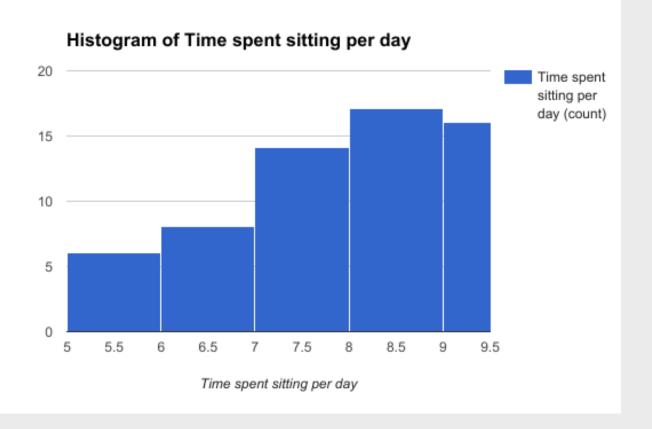


Interviews: Willingness to Pay (n=61)



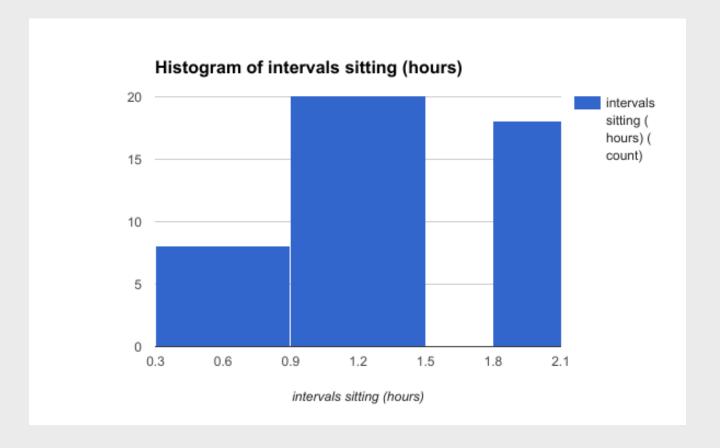


Interviews: Time Spent Sitting per Day (n=61)





Interviews: Intervals Spent Sitting per Day (n=61)





CUSTOMER PROFILES

Jake: Customer Profile

- Age 26
- Works for a consulting firm
- Young professional
- Sedentary lifestyle
 - Wants a solution that fits into his lifestyle
- Cares about product quality and durability → functionality
 - Wants a discreet product that doesn't stand out in the workplace
- Values career, ambitious, wants a leg up
- Wants to make resolutions for himself
 - o Confidence, etc.
- Insecure about work performance, reputation/position in office, going unnoticed, etc.



Olivia: Customer Profile

- Age 30
- Financial analyst
- Young professional
- Does yoga 2-3 times a week
 - Meditates frequently, doesn't want to be stressed at work
 - o Doesn't want to undo her effort in yoga when she's at work (sitting long hours, stressed, etc.)
- Worried desk job will compromise healthy habit
 - O Doesn't want work to get in the way of health
- Cares about product quality and durability → functionality
- Values career, ambitious, wants a leg up
- Insecure about work performance, reputation/position in office, going unnoticed, etc.



SOURCING UPDATES

Suppliers

Electronics Suppliers

- 1. Microchip Technology-China
- 2. Ehaotrade-China
- 3. Sparkfun Electronics-China
- 4. Seed Technology-China
- 5. Mikroelektronika-China
- 6. Stackpole Electronics-China
- 7. Kingbright-USA
- 8. Adafruit Industries-USA

Fabrics Supplier

1. Meishida-China

Foam Supplier

1. Shijiazhuang Chuanghong Technology-China



| Name | Cost | |
|------------------------------|------|---------|
| Controller(photon) | \$ | 2.06000 |
| Battery(lithium ion-polymer) | \$ | 1.82000 |
| Power Shield | \$ | 3.95000 |
| Vibrating Motors | \$ | 3.60000 |
| Jumper Wires | \$ | 0.44850 |
| Resistor | \$ | 0.02178 |
| LED | \$ | 0.05400 |
| Conductive Thread | \$ | 0.42237 |
| Copper Wire | \$ | 0.37966 |
| Pressure Sensitive Sheet | \$ | 3.16000 |



FINANCIAL INFORMATION

| Distribution: | Number of stores | Number of achievable stores |
|-----------------------|------------------|-----------------------------|
| Staples (US & Canada) | 1607 | 400 |
| Brookstone | 307 | 307 |
| Hammacher Schlemmer | 15 million/qtr | 1 |
| Best Buy | 1037 | 249 |



| Distribution: | Rationale |
|-----------------------|---|
| Staples (US & Canada) | Staples wants to have products like Brookstone; this fits well with our customer profile for Jake. We are focused on office workers, this is exactly lined up with Staples. Our promotional strategy is focused on leveraging sales reps to help explain our product in Staples stores. We are focusing on the 400 high volume stores that Staples has. |
| Brookstone | In line with our target market. Has a wide variety of posture type products and cushion products, but only one direct competitor (Lumo Lift). We have produced a high quality, tech wellness product that suits Brookstone's innovative nature. |
| Hammacher Schlemmer | Hammacher Schlemmer is similar to Brookstone; aligns well with wellness products. |
| Best Buy | Additional exposure for product; tech aspects line up well with the tech in Linear. While this is more of a stretch than Staples, we believe it is still in alignment with our brand and could be considered similar to Brookston in some respects. |

| Year 1 Units: | Monthly Units/Store | Achievable Stores | Monthly Units Total | Annual Units |
|---------------------|------------------------|----------------------|------------------------|--------------|
| Staples | 4 | 400 | 1,600 | 19,200 |
| Best Buy | 4 | 249 | 996 | 11,952 |
| Brookstone | 5 | 307 | 1,535 | 18,420 |
| Hammacher Schlemmer | 1,000 | 1 | 1,000 | 12,000 |
| Total Units | 1013 | 832 | 4,631 | 55,572 |
| Units/stores | 64.34 | | | |



| Year 2 Units: | Monthly Units/Store | Achievable Stores | Monthly Units Total | Annual Units |
|---------------------|------------------------|-------------------|------------------------|--------------|
| Staples | 2 | 400 | 800 | 9,600 |
| Best Buy | 1 | 249 | 249 | 2,988 |
| Brookstone | 2 | 307 | 614 | 7,368 |
| Hammacher Schlemmer | 5 | 1 | 5 | 60 |
| Total Units | 10 | 832 | 1,418 | 17,016 |
| Units/stores | 20.91 | | | |



| Year 3 Units: | Monthly Units/Store | Achievable Stores | Monthly Units Total | Annual Units |
|---------------------|------------------------|-------------------|------------------------|-----------------|
| Staples | 1 | 400 | 400 | 4,800 |
| Best Buy | 1 | 249 | 249 | 2,988 |
| Brookstone | 1 | 307 | 307 | 3,684 |
| Hammacher Schlemmer | 1 | 1 | 1 | 12 |
| Total Units | 4 | 832 | 832 | 9,984 |
| Units/stores | 12 | | | |



Per Unit Margins

| Unit Margin: | |
|--------------|-------------|
| Retail | \$ 89.99 |
| Dealer | \$ 60.29 |
| LC | \$ 19.99 |
| ВОМ | \$ 16.79 |
| Margin/Unit: | \$ 40.30 |

| LC Breakdown: | |
|---------------|-------------|
| Electronics | \$ 15.92 |
| Materials | \$ 0.68 |
| Packaging | \$ 2.70 |
| Assembly | \$ 0.20 |
| Shipping | \$ 0.50 |
| Total | \$ 19.99 |



Per Unit Margins

| Manufacturers Suggested | \$ 100.00 |
|--------------------------|--------------|
| Everyday Retail Price | \$ 89.99 |
| Dealer Cost @ 33% margin | \$ 60.29 |
| Marketing Funds @ 3% | \$ (1.81) |
| Co-op @ 5% | \$ (3.01) |
| Returns/Warranty @ 2% | \$ (1.21) |
| Net Dealer Cost | \$ 54.26 |

| Distributor @ 15% | \$ 46.12 |
|----------------------------------|--------------|
| Distributor Marketing Funds @ 5% | \$ (2.31) |
| Net Distributor Cost | \$ 43.82 |
| Landed Cost | \$ 19.99 |
| Bill of Materials Cost | \$ 16.79 |



Expenses

Total \$117,220.73 \$1,406,648.73

| Expenses: | Monthly | Annually |
|------------------|-------------|--------------|
| Salary | \$21,666.67 | \$260,000.00 |
| Office | \$2,088.00 | \$25,056.00 |
| Utilities | \$208.80 | \$2,505.60 |
| Insurance | \$5,000.00 | \$60,000.00 |
| Furniture | \$166.67 | \$2,000.00 |
| Supplies | \$200.00 | \$2,400.00 |
| FedEx | \$250.00 | \$3,000.00 |
| Laptops | \$333.33 | \$4,000.00 |
| Legal fees | \$10,000.00 | \$120,000.00 |
| Warehouse | \$3,477.00 | \$41,724.00 |
| Marketing Year 1 | \$73,839.26 | \$885,963.13 |



Marketing Expenses

| Marketing Year 1 Breakdown: | Price |
|-----------------------------|--------------|
| In store displays* | \$378,000.00 |
| Workplace giveaways | \$99,965.04 |
| CrossFit campaign | \$300,000.00 |
| QVC | \$107,998.09 |
| Total | \$885,963.13 |

| *In store demos Year 1 Breakdown: | | | | | | | | | |
|-----------------------------------|-----------|--|--|--|--|--|--|--|--|
| Salary | \$21 | | | | | | | | |
| Hours worked/month | \$45 | | | | | | | | |
| Stores | 400 | | | | | | | | |
| Total Price | \$378,000 | | | | | | | | |



Marketing Expenses

| Marketing Year 2 Breakdown: | Price |
|-----------------------------|--------------|
| In store displays* | \$378,000 |
| Workplace giveaways | N/A |
| CrossFit campaign | \$50,000.00 |
| QVC | N/A |
| Total | \$428,000.00 |



Marketing Expenses

| Marketing Year 3 Breakdown: | Price |
|-----------------------------|--------------|
| In store displays* | \$378,000 |
| Workplace giveaways | N/A |
| CrossFit campaign | N/A |
| QVC | N/A |
| Total | \$378,000.00 |



Cost of Customer Acquisition

| Year 1 | |
|-------------------------------|--------------|
| Annual Marketing Expense | \$885,963.13 |
| Annual Units | 61,572 |
| Cost of Customer Acquisition: | \$14.39 |
| | |
| Year 2 | |
| Annual Marketing Expense | \$428,000.00 |
| Annual Units | 20,016 |
| Cost of Customer Acquisition: | \$21.38 |

| Year 3 | |
|-------------------------------|--------------|
| Annual Marketing Expense | \$378,000.00 |
| Annual Units | 11,484 |
| Cost of Customer Acquisition: | \$32.92 |



Marketing Exposure

| Source | Marketing exposure | | | | | | | |
|-------------------------------------|--------------------|--|--|--|--|--|--|--|
| Hammacher Schlemmer catalogue | 15,000,000 | 15 million subscribers | | | | | | |
| Giveaways | 50,000 | 250 companies, 200 employees/company, 20 units per company | | | | | | |
| QVC | 3,136,623 | 3136623 average monthly US viewers | | | | | | |
| CrossFit Games | 5,324,307 | 5 million audience, 324,307 registered participants | | | | | | |
| CrossFit Store | 4,000,000 | 4 million page views/month | | | | | | |
| CrossFit Athlete giveaways/features | 500,000 | 5 people, 100k followers | | | | | | |
| Total | 28,010,930 | | | | | | | |

Go-To-Market Breakdown

| Promotional Strategy: | Notes |
|-----------------------|---|
| In store displays* | Targeted at Staples, include paying for part time employees to educate customers; boost sales by 475%; boosts other product lines by 111% |
| Workplace giveaways | Focus on startups & companies with lots of employees in our key demographic; successful product launch could have a 10% conversion rate (based on case studies) |
| CrossFit campaign | Four parts: endorsement from CrossFit/CrossFit athletes, sell through CrossFit online store, do giveaways at CrossFit gyms/events, and co-sponsor the CrossFit games |
| QVC | Website has a 21.6% conversion rate (70% of products sold online aren't even on TV); Goal for a product is to sell \$6,000 worth of product/minute; assume QVC takes 80% of retail to LC margin and we break even |



Income Statement Year 1

| | Year 1 | | | | | | | | | | | | | | | | | | | | | | | |
|------------------------|---------|--------------|-----|-------------|----|-------------|-----|-------------|----|-------------|----|-------------|----|-------------|-----|-------------|----|-------------|----|-------------|-----|-------------|----|-------------|
| | Month 1 | | Moi | nth 2 | Мо | nth 3 | Moi | nth 4 | Mo | nth 5 | Mo | onth 6 | Мо | onth 7 | Moi | nth 8 | Mo | nth 9 | Mo | nth 10 | Moi | nth 11 | Mo | nth 12 |
| Units | | 256 | | 3510 | | 7459 | | 4996 | | 4996 | | 7405 | | 8075 | | 8690 | | 5522 | | 3584 | | 3584 | | 3494 |
| | | 256 | | 3766 | | 11225 | | 16221 | | 21217 | | 28622 | | 36697 | | 45387 | | 50909 | | 54494 | | 58078 | | 61572 |
| Revenue | \$ | 15,435 | \$ | 211,603 | \$ | 449,706 | \$ | 301,219 | \$ | 301,219 | \$ | 446,453 | \$ | 486,827 | \$ | 523,949 | \$ | 332,903 | \$ | 216,100 | \$ | 216,100 | \$ | 210,663 |
| Cost of Goods Sold | \$ | 5,118 | \$ | 70,171 | \$ | 149,129 | \$ | 99,888 | \$ | 99,888 | \$ | 148,050 | \$ | 161,439 | \$ | 173,749 | \$ | 110,395 | \$ | 71,662 | \$ | 71,662 | \$ | 69,859 |
| Gross Margin | \$ | 10,317 | \$ | 141,433 | \$ | 300,577 | \$ | 201,330 | \$ | 201,330 | \$ | 298,403 | \$ | 325,389 | \$ | 350,200 | \$ | 222,508 | \$ | 144,438 | \$ | 144,438 | \$ | 140,804 |
| Expenses | \$ | 346,906 | \$ | 91,453 | \$ | 83,456 | \$ | 83,456 | \$ | 83,456 | \$ | 191,454 | \$ | 83,456 | \$ | 83,456 | \$ | 81,457 | \$ | 79,458 | \$ | 79,458 | \$ | 77,458 |
| Marketing Expenses | \$ | 301,493.01 | \$ | 52,039.86 | \$ | 44,042.66 | \$ | 44,042.66 | \$ | 44,042.66 | \$ | 152,040.75 | \$ | 44,042.66 | \$ | 44,042.66 | \$ | 42,043.36 | \$ | 40,044.06 | \$ | 40,044.06 | \$ | 38,044.76 |
| In store displays | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 | | \$31,500.00 |
| Workplace giveaways to | | \$19,993.01 | | \$15,994.41 | | \$7,997.20 | | \$7,997.20 | | \$7,997.20 | | \$7,997.20 | | \$7,997.20 | | \$7,997.20 | | \$5,997.90 | | \$3,998.60 | | \$3,998.60 | | \$1,999.30 |
| Number of companies | | 50 | | 40 | | 20 | | 20 | | 20 | | 20 | | 20 | | 20 | | 15 | | 10 | | 10 | | 5 |
| CrossFit Campaign | \$ | 250,000.00 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 | \$ | 4,545.45 |
| QVC | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 107,998.09 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Salary | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 | \$ | 21,666.67 |
| Office | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 | \$ | 2,088.00 |
| Utilities | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 | \$ | 208.80 |
| Insurance | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 5,000.00 |
| Furniture | \$ | 2,000.00 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Supplies | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 | \$ | 200.00 |
| FedEx | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 | \$ | 250.00 |
| Laptops | \$ | 4,000.00 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Legal fees | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 | \$ | 10,000.00 |
| | | | | | | | | | | | | | | | | | | | | | | | | |
| EBITDA | \$ | (336,590) | \$ | 49,979 | \$ | 217,121 | \$ | 117,874 | \$ | 117,874 | \$ | 106,949 | \$ | 241,932 | \$ | 266,744 | \$ | 141,051 | \$ | 64,981 | \$ | 64,981 | \$ | 63,346 |
| Taxes (30% assumed) | \$ | (100,976.97) | \$ | 14,993.79 | \$ | 65,136.24 | \$ | 35,362.24 | \$ | 35,362.24 | \$ | 32,084.64 | \$ | 72,579.74 | \$ | 80,023.24 | \$ | 42,315.23 | \$ | 19,494.22 | \$ | 19,494.22 | \$ | 19,003.71 |
| Net Income | \$ | (235,612.93) | \$ | 34,985.50 | \$ | 151,984.55 | \$ | 82,511.89 | \$ | 82,511.89 | \$ | 74,864.17 | \$ | 169,352.72 | \$ | 186,720.88 | \$ | 98,735.53 | \$ | 45,486.51 | \$ | 45,486.51 | \$ | 44,341.98 |



Cash Flow Statement Year 1

| | | Year 1 | | | | | | | | | | | |
|---------------------------|---------------------|----------------|---|---------------|---------------------|--------------------|---------------------|---------------|-----------------|--------------------|-----------------|-----------------|-----------------|
| | Pre-Launch | Month 1 | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 | Month 8 | Month 9 | Month 10 | Month 11 | Month 12 |
| Starting Balance | \$ - | \$ 354,748.96 | \$ (14,980.80) | \$ 69,744.91 | \$ 54,244.24 | \$ 239,533.77 | \$ 426,374.28 | \$ 316,815.44 | \$ 692,220.06 | \$ 782,814.99 | \$ 1,009,444.05 | \$ 1,122,841.29 | \$ 1,237,753.57 |
| Seed Capital | \$ 150,000.00 | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Kickstarter Campaign | \$ 200,000.00 | | \$ - | | | | | | | | | | |
| Sales | \$ - | \$ 15,435.05 | \$211,603.19 | \$ 449,705.57 | \$ 301,218.53 | \$ 301,218.53 | \$ 446,453.12 | \$ 486,827.33 | \$ 523,949.09 | \$ 332,902.81 | \$ 216,100.05 | \$ 216,100.05 | \$ 210,662.56 |
| Bank Interest (0.05% | | | | | | | | | | | | | |
| assumed) | | \$ 75.00 | \$ (7.49) | \$ 34.87 | \$ 27.12 | \$ 119.77 | \$ 213.19 | \$ 158.41 | \$ 346.11 | \$ 391.41 | \$ 504.72 | \$ 561.42 | \$ 618.88 |
| Bank Loan | \$ 250,000.00 | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Cash In | \$600,000.00 | \$ 370,259.01 | \$ 196,614.90 | \$ 519,485.35 | \$ 355,489.89 | \$ 540,872.07 | \$ 873,040.59 | \$ 803,801.18 | \$ 1,216,515.25 | \$ 1,116,109.20 | \$ 1,226,048.82 | \$ 1,339,502.76 | \$ 1,449,035.01 |
| | | | | | | | | | | | | | |
| Salaries | \$ - | \$ 21,666.67 | \$ 21,666.67 | \$ 21,666.67 | \$ 21,666.67 | \$ 21,666.67 | \$ 21,666.67 | \$ 21,666.67 | | , | | +, | . , |
| Office Rent & Utilities | \$ - | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | \$ 2,296.80 | . , | . , | . , | . , |
| Supplies | \$ - | \$ 200.00 | \$ 200.00 | \$ 200.00 | \$ 200.00 | \$ 200.00 | \$ 200.00 | \$ 200.00 | | | | | • |
| Other Expenses | \$ - | \$ 322,743.01 | \$ 67,289.86 | \$ 59,292.66 | \$ 59,292.66 | \$ 59,292.66 | \$ 167,290.75 | \$ 59,292.66 | \$ 59,292.66 | \$ 57,293.36 | \$ 55,294.06 | \$ 55,294.06 | ,, |
| Inventory | \$ 224,417.71 | \$ - | \$ - | \$ 347,826.65 | \$ - | \$ - | \$ 335,187.59 | \$ - | \$ 323,577.47 | \$ - | \$ - | \$ - | \$ 601,823.59 |
| Bank Interest on Loan (7% | | | | | | | | | | | | | |
| assumed) | | \$ 17,500.00 | \$ 14,583.33 | \$ 13,125.00 | \$ 11,666.67 | \$ 10,208.33 | \$ 8,750.00 | \$ 7,291.67 | \$ 5,833.33 | \$ 4,375.00 | \$ 2,916.67 | \$ 1,458.33 | \$ - |
| Bank Loan Payment (12 | | | | | | | | | | | | | |
| month repayment assumed) | \$ 20,833.33 | \$ 20,833.33 | \$ 20,833.33 | \$ 20,833.33 | \$ 20,833.33 | \$ 20,833.33 | | \$ 20,833.33 | . , | | | | |
| Cash Out | \$ 245,251.04 | \$ 385,239.81 | \$ 126,869.99 | \$ 465,241.11 | \$ 115,956.12 | \$ 114,497.79 | \$ 556,225.14 | \$ 111,581.12 | \$ 433,700.26 | \$ 106,665.16 | \$ 103,207.52 | \$ 101,749.19 | \$ 679,281.82 |
| | | | | | | | | | | | | | |
| Ending Balance | \$ 354,748.96 | \$ (14,980.80) | \$ 69,744.91 | \$ 54,244.24 | \$ 239,533.77 | \$ 426,374.28 | \$ 316,815.44 | \$ 692,220.06 | \$ 782,814.99 | \$ 1,009,444.05 | \$ 1,122,841.29 | \$ 1,237,753.57 | \$ 769,753.20 |
| Laca Balanca | * 050 000 00 | 0.000.400.07 | • | A 407 F00 00 | 4.400.000.07 | 4.45.000.00 | 6 405 000 00 | 0.404.400.07 | | A 00 500 00 | 4 44 000 07 | | • |
| Loan Balance | \$ 250,000.00 | \$ 229,166.67 | \$ 208,333.33 | \$ 187,500.00 | \$ 166,666.67 | \$ 145,833.33 | \$ 125,000.00 | \$ 104,166.67 | \$ 83,333.33 | \$ 62,500.00 | \$ 41,666.67 | \$ 20,833.33 | \$ - |

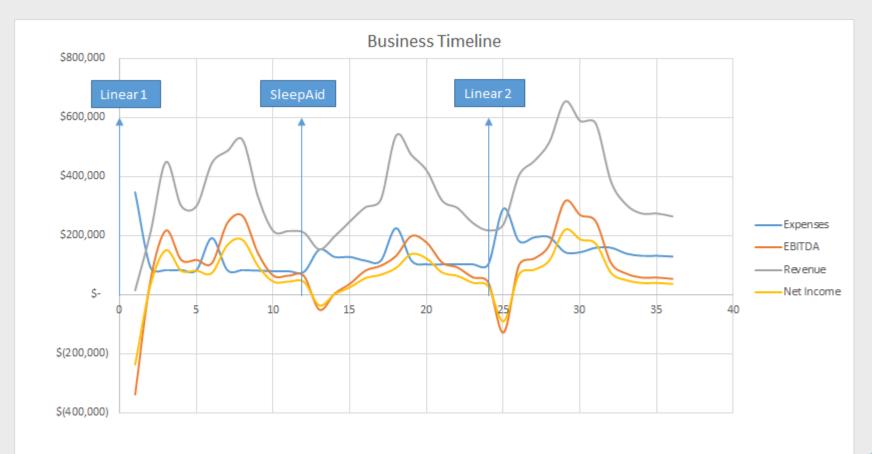
Starter Capital needed: \$ 600,000.00



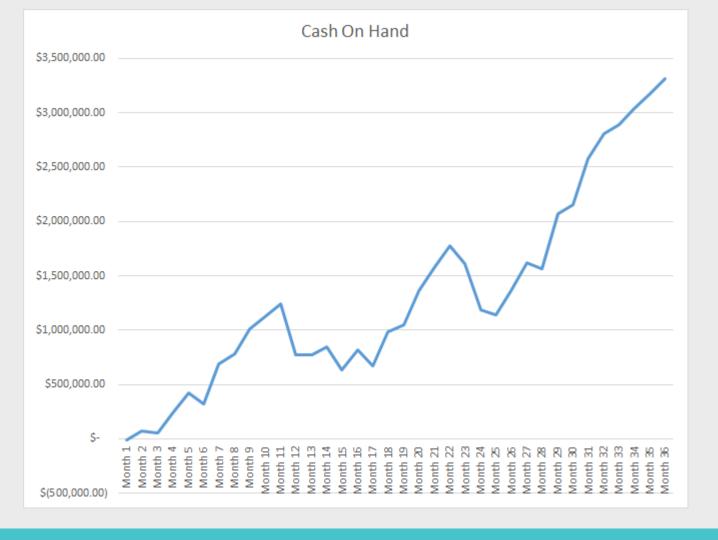
Income Statement Years 1-3

| | Yea | r 1 | Yea | ar 2 | Year 3 | | | |
|--------------------|-----|-----------|-----|-----------|--------|-----------|--|--|
| Revenue | \$ | 3,712,176 | \$ | 3,728,572 | \$ | 4,943,968 | | |
| Cost of Goods Sold | \$ | 1,231,009 | \$ | 1,254,268 | \$ | 1,494,574 | | |
| Gross Margin | \$ | 2,481,166 | \$ | 2,474,304 | \$ | 3,449,394 | | |
| Expenses | \$ | 1,364,925 | \$ | 1,492,212 | \$ | 1,999,712 | | |
| EBITDA | \$ | 1,116,242 | \$ | 982,092 | \$ | 1,449,682 | | |
| Taxes | \$ | 334,873 | \$ | 294,628 | \$ | 434,905 | | |
| Net Income | \$ | 781,369 | \$ | 687,465 | \$ | 1,014,777 | | |











RESOURCE REQUIREMENTS

Future Resource Usage/ Requirements

| 1 | Deliverable | Assigned Organisation | Month 1 | Month 2 | Month 3 | Month 4 | Month 5 | Month 6 | Month 7 |
|---|--|--|---------|---------|---------|---------|---------|---------|---------|
| 2 | 2nd Prototype | Generate | | | | | | | |
| 3 | Business Model and Venture Planning | Idea | | | | | | | |
| 4 | 3rd / Final Prototype | Outsourced Product Development Firm | | | | | | | |
| 5 | Packaging for Linear | Scout | | | | | | | |
| 6 | Building Identity and Branding | Scout | | | | | | | |

The following organizations are part of the Entrepreneurial community, called Mosaic, in Northeastern University, which we intend to use -

- Generate Product Development Studio
- Idea Venture Accelerator
- Scout Design Studio